

FINAL REPORT – SOCIAL COHESION BETWEEN SYRIAN AND HOST COMMUNITIES THROUGH WOMEN’S EMPOWERMENT

Reporting Period	February 2019- March 2021
Donor	BPPS- UNDP Bureau for Policy and Programme Support
Country	Turkey
Project Title	Social Cohesion between Syrian and Host Communities in Turkey through Women’s Empowerment
Project Locations	Şanlıurfa, Kilis, Gaziantep, Hatay, Mardin
Project ID (Atlas Award ID) Outputs (Atlas Project ID and Description) Strategic Plan and/or CPD Outcomes	00117419 / 00114210 UNDCS: 1.1. By 2020, relevant government institutions operate in an improved legal and policy framework, and institutional capacity and accountability mechanisms assure a more enabling (competitive, inclusive and innovative) environment for sustainable, job-rich growth and development for all women and men. Indicative Output(s): 1.1.4. Citizens, with specific focus on vulnerable groups including in less developed regions have increased access to inclusive services and opportunities for employment
Implementing Partner(s)	Southeast Anatolia Project Regional Development Administration (GAP RDA)
Project Start Date	02/07/2019
Project End Date	31/03/2021
LPAC Date	23/01/2019
Steering Committee/Project Board Meeting Dates	08/07/2020
SDG linkages	SDG #1.5 By 2030, build the resilience of the poor and those in vulnerable situations and reduce their exposure and vulnerability to climate-related extreme events and other economic, social and environmental shocks and disasters SDG #5.5 Ensure women’s full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public life SDG # 10.2 By 2030, empower and promote the social, economic and political inclusion of all, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status
GEN marker	GEN 3
Total resources required	Total 300,000 USD
Revenue received	Total 300,000 USD
Unfunded budget	N/A
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I. Executive summary

The reporting period marks the all progress that has been made with regards to the implementation of several project activities under the Project’s components between the beginning and the end of the project. As of 31 March 2021, the project has been completed and UNDP Project Team has worked in close cooperation with the implementing partner, GAP RDA, in delivery of jointly decided activities and outputs. Although the project activities were delayed to a great extent due to Covid-19 outbreak, many achievements were recorded within the scope of the project. Since the project mainly depends on field work, there were some delays in trainings, workshops, social cohesion activities in the pilot provinces. The Elderly Day Care Center has been established but could not be fully operationalized because of Covid-19 pandemic. However, 126 elderly people have registered to the center. Also, the target to reach the Syrian’s was 50% but it remained around 35% in total for all project activities due to Covid-19 outbreak.

Alternative digital solutions were investigated and put in use such as webinars, online meetings etc. in order to carry out project activities. Since Covid-19 outbreak deepened the inequalities in the region and financial/technical support is now important more than ever, all the project activities revised to be more inclusive and future planning has been made according to COVID-19 effects and restrictions.

In overall, new partnerships were established with the textile brands; Zeynep Tosun, Mehtap Elaidi and partnership with Koton company continued through its “Hand Made Collection” produced at ÇATOMs. In addition to that, an agreement was signed between one of the largest online sales channels Trendyol and Mardin Women’s Cooperative in order to sell Argande products at Trendyol with a small commission. Another agreement will be signed between the online sales channel Hepsiburada with commission in order to sell Argande products.

Two concept notes were prepared which are related to the topics on supporting elderly care services through women’s empowerment and women’s empowerment through Transitioning to a Sustainable and Circular Textile Value Chain.

II. Background Information

According to the Directorate General of Migration Management as of December 2018, Turkey hosts 3.622.366 Syrians under Temporary Protection. Syrians under Temporary Protection are mainly located in the Southeast Anatolia Region bordering Syria, but as the crisis continued, the population has expanded to other regions as well. Turkey hosts the largest refugee population in the world and has demonstrated strong national ownership of the response. The Government of Turkey provides a rights-based legal framework through the Temporary Protection Regulation, which offers access to education, health care, employment and social security to Syrians.

A comprehensive needs assessment has been conducted by the Government to identify the needs of the Syrians under temporary protection as well as the local authorities in the host communities which will be the basis of the allocation and disbursement of donor funding, mainly the financial support expedited from the EU. This assessment addressed the following areas: (i) basic public services (education and health); (ii) social development, protection and cohesion; (iii) livelihoods and employability and (iv) municipal services and urban infrastructures.

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The overall objective of the project was to pilot strengthening of social cohesion among Syrian and host communities in Turkey through women’s empowerment. The project was composed of activities addressing (i) social and economic capability building of Syrian and host community women; (ii) social cohesion and integration among two communities and (iii) design and implementation of pilot social care and social support services. More specifically; the project has conducted detailed assessment of the social conditions in which Syrian women live in and their needs to participate in productive activities. In response, the project has provided, trainings (social and economic capability building), consultancy and mentoring services as well as social service support for the target groups. Ultimately this helped their social integration for the duration they live in Turkey and contribute to social cohesion.

III. Progress Review

During the reporting period, the most important achievements and key elements are listed below.

- A series of consultation and coordination meetings were held with the participation of UNDP Project Team and GAP RDA regarding the strategic activities to be carried out throughout the project.
- Several meetings with UN Agencies (such as UNHCR, UN Women) working on women’s empowerment, social cohesion, women’s entrepreneurship, etc. were organized in March 2019 to identify cooperation areas.
- A Kick-off meeting was organized with the participation of implementing partner, GAP RDA and UNDP Project Team on 29th March 2019 in Şanlıurfa and the activities were discussed in detail together with an implementation schedule.
- A Senior Field Expert has been contracted for the overall coordination of the activities at the pilot provinces and to provide guidance and mentoring, as well as hands-on coordination support to UNDP and the implementing partner for the smooth implementation of the main components.
- A Purchasing and Marketing Expert has been contracted to coordinate the product range in line with defined product strategy, analyse product costs and propose required changes in order to reach mark-up targets, quality control and supervision of products produced by Syrian women and local women, developing supply plans, identify and plan product requirements and managing logistic arrangements between the ateliers.
- An Inclusive Business Development Specialist was contracted for providing inclusive business development support for selected women-oriented enterprises in the region and designing a micro-grant programme targeting women entrepreneurs and/or cooperatives with an ultimate aim of strengthening of social cohesion among Syrian and host communities in Turkey through women’s empowerment.
- A Communication Expert was contracted on conducting Digital Story Telling Atelier and in-depth analysis services focused on women and disabled youngsters.
- A Social Services Expert was contracted for providing guidance and mentoring as well as hands-on technical support to project team for the smooth implementation of design and implementation of pilot social care and social support for the benefit of the most vulnerable groups. The expert delivered a comprehensive report on systematizing the establishment process of Elderly Day-Care Centre and created a framework for the centre.

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- A Project Steering Committee was held with the participation of the Project Board members in July 2020. Some of the project activities were delayed because of the slowdown of the field work, unavailability of the stakeholders and national travel restrictions due to the Covid-19 outbreak. Project outputs were shared in the meeting and the project duration was extended until 31 March 2021.

The key achievements under the Component 1:

- A mapping exercise has been conducted in close cooperation with GAP RDA with the participation of relevant stakeholders such as local authorities (provincial directorates of MoFSS, municipalities etc.) NGOs, Universities and ÇATOMs from Mardin, Kilis, Gaziantep, Şanlıurfa and Hatay who are working on women empowerment and social cohesion among Syrians and host communities on 12 April 2019 in Şanlıurfa.
- Through this mapping exercise, each participant gave information on their activities regarding the three main components of the project and potential cooperation areas were identified. Moreover, existing women-intensive and women-oriented production capacities and facilities in target provinces were identified for provision of the infrastructural capacity development needs.
- Parmaksız ÇATOM and Ahmet Yesevi ÇATOM in Şanlıurfa were visited in order to identify their vocational and skills development needs for design of multiple training programmes and voluntarism programs.
- As a follow-up action on the ARGANDE brand created through the “Innovations for Women’s Empowerment in the GAP Region Project” jointly implemented by the GAP RDA and UNDP, the preparations for the production of ARGANDE’s Summer Collection were completed.
- A meeting was held with ARGANDE’s design and marketing team on 29 April 2019 in İstanbul in order to define marketing and branding strategies and a road map for ARGANDE.
- An inclusive business model (IBM) developed for Argande brand through IWEP has been scaled up during the implementation of BPPS Project. Two inclusive business plans were developed for improvement of local economic growth with the leading fashion retailer Koton company and Turkey’s largest shoe retailer Flo Company.
- Through **Koton’s Hand Made Collection 1647 women in total (including 585 Syrian women) in 18 CATOM’s** (Multi-Purpose Community Centres¹), **Youth Centers** and **Child Care Centers** affiliated to GAP RDA benefitted from ‘inclusive business model’ implemented by Koton in South Anatolian Region in 2019. A total amount of **~118.000 USD** was generated in 2019. In 2020, **971 women** and **4 ÇATOMs** were added. As a result, **2661 women in total (including 785 Syrian women) in 22 ÇATOM's** benefitted from Koton Inclusive Business Model and a total amount of **~240.000 USD** has been generated between **February 2019 and March 2021**.

¹ ÇATOMs are community based and participatory centres established at the neighbourhoods of cities mostly inhabited by rural migrants, district centres and centrally located villages mainly targeting disadvantaged women. In neighbourhoods of ÇATOMs, people work for mostly very low wages/income, in marginal areas and in unregistered, temporary or seasonal jobs while children are employed in order to contribute to the household income.

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- Under IBM, FLO wants to promote zero waste fashion design and integrate women into value chain by reusing textile waste resulting from the production of shoes and promoting Sustainable Development Goals through this cooperation. Women worked zero waste product samples under this cooperation.
- Within the scope of new inclusive business model developed with famous designer Zeynep Tosun, **43 women** gained income in 2020.
- Overall, **22 CATOMS** have been supported through developing inclusive business models and provision of trainings on basic life skills, self-improvement, communication skills, social cohesion and empathy, new handmade production and sales and marketing with a view to promote gender sensitive policies. **967 women** participated to all given trainings including **267 Syrians**.
- Potential private sector companies which could be collaborated in the scope of piloting and prototyping inclusive business models mainly in manufacturing and service sectors were also investigated with the support of the Inclusive Business Development Specialist.
- A stakeholder meeting was held on 11th December with the participation of NGOs in the region, CATOMs GAP RDA and UNDP. The purpose of the meeting was developing mechanism for supporting the active participation of women in economic life and sharing experience. As a result of the meeting, a roadmap was developed in the context of women’s empowerment covering 5 pilot provinces (Sanlıurfa, Mardin, Hatay, Kilis, Gaziantep). Based on the outcomes of the roadmap, it has been discussed to establish GAP Entrepreneurship Academy which will be designed as a mentoring academy that will develop Entrepreneurship Training Programs in order to increase the number of women entrepreneurs. In this way, new market opportunities targeting social and economic capability building of Syrian and host community women planned to be identified.
- A Focus Group Meeting was held on 27th February 2020 with the participation of GAP RDA, Harran University Women’s Research and Implementation Center (HARÜKAM), Şanlıurfa Women Entrepreneurs Council, Şanlıurfa KADEM, Provincial Directorate of KOSGEB (Small and Medium Industry Development Organization), Provincial Directorate of İŞKUR (Turkish Employment Agency). The purpose of the meeting was determining the actions to be taken for establishing GAP Entrepreneurship Academy. As a result of the meeting, it is determined that an expert should be contracted for preparing current situation analysis, needs assessment and developing a curriculum and training program including marketing, branding, entrepreneurship, service delivery etc.
- In total **14 local production facilities** were supported technically and financially. **Kilis Argande Atelier and Mardin İstasyon ÇATOM** were supported with procurement of sewing machines and equipment. Sales and marketing, handicraft design with felt and needle lace and crocket lace trainings were given to **8 ÇATOMS** (Mardin Ömerli ÇATOM, Şanlıurfa Suruç ÇATOM, Şanlıurfa Parmaksız ÇATOM, Şanlıurfa Ahmet Yesevi ÇATOM, Mardin Mazıdağı ÇATOM, Mardin Savur ÇATOM). **Mardin Women Cooperative** was technically supported for institutionalization of Argande. Through volunteerism programme Turkey's Engineer Girls reached **2 ÇATOMS** in Gaziantep and Şanlıurfa and supported capacity building in terms of social media trainings, English language, software development, musical instruments, sign language etc. **SADA Women’s Cooperative** benefitted from trainings on sales and marketing. **Oguzeli Women’s Cooperative** was technically supported for institutionalization and women were informed about the cooperative system.

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- 2nd International Gaziantep Gastronomy Festival “**GastroAntep**” was organized by Gaziantep Metropolitan Municipality under the coordination of Gaziantep Governorship between 12-15 September 2019. The world-famous Michelin-starred chefs, renowned pastry chefs, UNESCO gastronomic cities, local and foreign press representatives, universities, gourmets, agricultural producers participated to the festival. The festival aimed to promote Gaziantep’s gastronomic culture and agro-food products. **8 women from women cooperatives in Mardin** participated to the festival and promoted their products by the support of the project.
- A needs assessment survey has been prepared to understand the spiritual, physical, economic, and social effects of the outbreak especially on women in Southeast Region. **306 women participated** to the survey from **5 pilot provinces (Mardin, Şanlıurfa, Kilis, Gaziantep and Hatay)** in the South-eastern region of Turkey. **54 % of the participants are Turkish** where **45 % of them are Syrian** and **1% are other** (Kirgiz, Afghan and dual citizen as Turkish-Syrian). As a result of the survey, it has been observed that most of the women suffer from financial problems due to job loss of one or more family members and in addition to that they are having difficulty in dealing with their children especially at crowded/overcrowded households. As a response to the survey, “**Emotional Healing Talks**” were organized **in collaboration with ‘Mummy Brain Builders’**. It was aimed to contribute to increase women’s awareness towards their own problems, take initiative to solve them, be empowered and achieve equality of opportunity. **60 people** including **55 women** participated to **5 different webinars**. The participants were informed on child health, child nutrition, social and emotional development of children, mother-child communication, neglect and abuse of children, balancing work and home life for parents, domestic communication and self-worth and anxiety increases due to pandemic. **In the first phase**, webinars were given by **Hacettepe University** and **Boğaziçi University** academicians and experts from **Madalyon Psychiatry Centre** to the officers and instructors working in ÇATOMs, Youth Centres and Child Development Centres. **In the second phase**, webinars were given by these experts and academicians to women directly worked in the centres.
- As part of #16DaysOfActivism Campaign, the digital photo exhibition "9 Cities 48 Women" was launched that presents women’s stories on economic and social empowerment in and through their engagement with Multi-Purpose Community Centers (ÇATOMs) by learning, producing, organizing, and leading. (<https://9il48kadin.org/>)

The key achievements under the Component 2:

- A roadmap for social cohesion and integration among Syrian and host community women was developed with a time bound action plan. Based on the outcomes of the mapping exercise carried out in April 2019, joint initiatives developed by ÇATOMs/local authorities and Syrian organizations/platforms targeting social integration and inter-cultural interaction of the Syrian and host community women through social and cultural events and voluntary program was designed.
- Volunteerism program for effective implementation of the social cohesion and integration activities was designed and announced among the engineer girls who are part of the Turkey’s Engineer Girls Project. People Management Association of Turkey (PERYÖN) designed a module for awareness on Syria crisis response and resilience for the capacity building of 16 engineer girls before the implementation of the voluntarism programme. 16 scholars showed interest on working at the ÇATOMs at the pilot provinces (Şanlıurfa and Gaziantep) and gave trainings to on sales and marketing on social media, software development/coding, playing music instruments and also sign language.

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Social media accounts were created for two ÇATOMs and women started to market and sell their products through this channel.

- The Decision is Yours Game designed under Turkey’s Engineer Girls Project has been translated to English and a QR Code has been created for the videos of the game. This Game was used in ÇATOMs and Child Care Centres in Sanliurfa and Gaziantep for social cohesion and integration purposes.
- For the conceptualization and delivery of awareness raising programs on social cohesion, cultural differences, mutual trust and empathy building, communication skills, a meeting was held with Hacettepe Digital Story Telling Atelier.
- In total, **1137 women** benefited from repeatable and scalable social and intercultural activities such as study trips, workshop activities, workshops, sports events, etc. The target to reach the Syrian women was 50% but it remained around 20-25%. Reaching Syrian women through online activities became more difficult since they have limited internet connection.
 - o Vocational and skills development activities, basic life skills development trainings as well as along with a series of trainings indicatively on social development and awareness raising were designed for Syrian and host community women in collaboration with GAP RDA. **967 women** participated to vocational trainings such as felt processing, basic life skills training such as reproductive health, positive thinking, work life, social cohesion and empathy, and self-improvement training program such as sales-marketing, entrepreneurship **between 2019 and 2021**.
 - o For social interaction between host communities and Syrian women, social activities were organized such as cinema and hospitality dinner with the participation of **74 women including 32 Syrian women**.
 - o A study visit was organized to Isparta- Kuyucak Village in order to gain experience and know-how on institutionalization and creation tourism product for Syrian and host community women NGOs with the participation of **14 women including 5 Syrian** women between 30 July- 1 August 2019. Lavender Scented Village Women Cooperative shared their experience with other women NGOs and CATOMs who came from South-eastern Region. Lavender Scented Village Women Cooperative was established by Future is in Tourism Project implemented by Ministry of Culture and Tourism, Anadolu Efes and UNDP.
 - o **8 women from women cooperatives in Mardin** participated to the 2nd International Gaziantep Gastronomy Festival called GastroAntep was organized by Gaziantep Metropolitan Municipality under the coordination of Gaziantep Governorship between 12-15 September 2019 and promoted their products.
- A ‘**Zero Waste Menu**’ has been created for the vulnerable groups most affected by the current coronavirus pandemic. As in many parts of the world, host communities and Syrians living in the GAP (Southeastern Anatolia) Region of Turkey have been economically, socially, and psychologically affected by the COVID-19 pandemic. Under the Project, a video series has been prepared to reduce this negative impact and raise awareness on zero waste in these days when everyone should mostly stay at home. A ‘Zero Waste Menu’ consisting of soup, main course and dessert was created by Chef Sibel Pinto, the pioneer of ‘*Action Kashkarikas Food Waste Awareness Movement*’. In all recipes, attention was drawn to global food waste and how to reuse kitchen wastes such as stale bread,

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potatoes and onion peels in meals. The menu consisted of [Onion Soup with Cheese](#) , [Shepherds Pie](#) and [Bread Pudding](#). Detailed videos and recipes were shared with the women living in the Southeast Region especially Şanlıurfa, Mardin, Hatay, Gaziantep and Kilis through ÇATOMs (Multi-Purpose Community Centres). Also, the videos were disseminated on YouTube by UNDP Turkey and GAP RDA.

The key achievements under the Component 3:

- Through the mapping exercise carried out with the participation of all relevant stakeholders on 12 April 2019 in Şanlıurfa, the portfolio of social care and social support services to be piloted in target provinces were identified.
- Suruc Cumhuriyet Primary School in Şanlıurfa were supported technically and financially. A needs assessment for the school was carried out and procurement needs of the school were procured. Also, two classes allocated for disabled children were refurbished for better use of disabled children. In addition, on 3rd December at the International Day of Persons with Disabilities, an event has been organized with the participation of local authorities, GAP RDA and UNDP. **A total of 150 people** attended to this event including **24 disabled youngsters/children and their families**. Activities such as role playing, painting, handcrafts and dancing were organized.
- On 12th December, reading workshops were held with Alp Gökalp, a children’s book writer, in Suruç and Hilvan Children Development Centre in Sanliurfa. In total, **60 children** participated to the activities such as word games, alphabet cloud and storytelling. Concepts such as digital footprint, carbon footprint, immigration, zero waste were also introduced to children. After the event, Alp Gökalp signed his book for children as a present.
- A place has been allocated by Kilis Municipality and Kilis Governorship to be used as the **Elderly Day Care Centre** through a protocol with GAP RDA. With the guidance and mentoring of the Social Services Expert the renovation of the Center has been completed. The elderly day care centre has been designed as a second home for elder people in order to support their participation to daily life as an active and productive manner, to meet their socio-cultural needs, to direct them to volunteer work, to support intercultural integration and cohesion, to empower their intergenerational solidarity, to improve their standards of living and to provide support services in accordance with the principle of on-site aging without separating the elders from its living area. Until now, **126 elderly people (100 women and 26 men) are registered to the Centre**. However, the Elderly Day Care Centre had to stop its activities because of Covid-19 pandemic restrictions since all participants are above 65 years of age. It is supposed that the Center will be re-operationalized after the rearrangement of Covid-19 restrictions in Turkey.
- A report on best practices for day care services for elderly people in the world and legal framework on social services for Elderly People in Turkey has been prepared. The dynamics of elderly population in the world and in Turkey has also been investigated. While designing the Elderly Day Care Center, the physical needs, utilities and services of the centre were identified. Innovative activities and support services including gerontechnology applications to community-based social care service provision were defined.

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- A training curriculum for the staff of the Elderly Day Care Centre was developed and the required qualification of trainers for the application of the training curriculum were identified. Moreover, admissions and registration forms for people to be cared at the Centre were prepared.
- A program of Webinar series for the elderly care service providers, the elderly people and the families of elderly people was prepared. The topics includes stress management, professional practice with elderly and disabled-case management, professional resilience, geriatric assessment, developing the well-being of the elderly and family relations with the Elderly, taking care of Alzheimer Patients, institutional services for the elderly. **10 webinars** were organized for the elderly addressing health and social service workers in Kilis, Hatay, Mardin, Gaziantep and Şanlıurfa, the elderly and their families with participation of academicians from Ankara University, Hacettepe University (**60 participants**, %90 women), dietician Dilara Koçak (**200 participants**, 90% women) and Elvan Odabaşı (**200 participants**, 90% women).
- **Emotional Strengthening Talks** were organized as a webinar in collaboration with "Mummy Brain Builders (Geleceğe Dokunan Anneler - GEDA) which aim to gather families of children who are mostly affected by the pandemic and need special education in the South-eastern Anatolia, to provide them psychosocial support. In the webinar where families of children who need special education in Şanlıurfa’s Suruç district came together, the topics that families need information about the most were discussed. 50 parents, including mothers and fathers, attended the seminar. In this context, taking the effects of the pandemic and the increased anxiety caused by the process into consideration, the participants were informed about increasing emotional resilience in children with special education needs, emotional neglect and abuse of children, disability rights and related state support, and questions coming from the families were answered. At the end of the seminar, body and breath relaxation practices were carried out for families under the guidance of Sonat Bağcan, who is a musician and a body and breathing instructor. In addition, a special education kit was prepared for children and gave to their families.

Communication Activities:

- Project information note in [Turkish](#) and [English](#) was uploaded to UNDP Turkey web site.
- Stakeholder mapping exercise, which was carried in Şanlıurfa with the participation of NGOs, governmental institutions, was supported through UNDP Turkey and GAP RDA social media accounts Instagram and twitter.
- Photo shooting for ARGANDE’s Summer Collection was done with fashion model in 7-8 May in Şanlıurfa.
- The brand ARGANDE was treated as a social sustainability model in “Global Perspectives on Sustainable Fashion” book released by Bloomsbury Visual Arts.
- Press trip to Kilis and Şanlıurfa was organized with the leading fashion retailer Koton company to show inclusive business model developed to support women economically_and socially through Koton Handmade Collection. Good coverage both in printed and digital media was received. Koton Handmade Collection was covered by 52 national, local and digital media channels.

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- Koton Handmade Collection press trip was supported through UNDP Turkey and GAP RDA social media accounts.
- A video film on Koton Handmade Collection was produced.
<https://www.youtube.com/watch?v=NUovksmBL28>
- A meeting was held with ARGANDE’s design and marketing team on 29 April 2019 in İstanbul in order to define marketing and branding strategies and a road map for ARGANDE which will also help to right positioning of ARGANDE in communication activities.
- Content for [Argande](http://www.argande.org) web site was prepared and uploaded. The web site is on-line in Turkish. www.argande.org
- Activities of volunteerism program was shared through social media accounts of UNDP Turkey and GAP RDA. Video films were shot in [Sanlıurfa](#) and [Gaziantep](#).

A ‘Zero Waste Menu’ has been created for the vulnerable groups most affected by the current coronavirus pandemic in order to reduce this negative impact and raise awareness on zero waste in these days when everyone should mostly stay at home. The menu consisted of [Onion Soup with Cheese](#), [Shepherds Pie](#) and [Bread Pudding](#). Detailed videos and recipes were shared with the women living in the Southeast Region especially Şanlıurfa, Mardin, Hatay, Gaziantep and Kilis through ÇATOMs (Multi-Purpose Community Centres). Also, the videos were disseminated on YouTube by UNDP Turkey and GAP RDA. Also, this activity was published in UNDP’s monthly newsletter New Horizons.

- **5 different webinars under “Emotional Healing Talks”** which was aimed to contribute to increase women’s awareness towards their own problems, take initiative to solve them, be empowered and achieve equality of opportunity were organized in collaboration with ‘[Mummy Brain Builders](#)’. This activity was published in many newspapers and was published in UNDP’s monthly newsletter New Horizons July 2020.
- A webinar under “[Emotional Strengthening Talks](#)” which was aimed to gather families of children who are mostly affected by the pandemic and need special education in the South-eastern Anatolia, to provide them psychosocial support was organized in collaboration with "Mummy Brain Builders". This activity was published in many newspapers and was published in UNDP’s monthly newsletter New Horizons March 2021.

Indicator Based Performance Assessment

Using the **Project Results Framework from Logframe of the Project Document** - provide an update on the achievement of indicators at both the output and outcome level in the table below. **Where it has not been possible to collect data on indicators, clear explanation should be given explaining why, as well as plans on how and when this data will be collected.** You should refer to your targets for a given year not “the end of project” target. For that reason, **you should consult your AWP to see what your planned targets were for that year.**

	<u>Achieved Indicator Targets</u> ²	Reasons for Variance with Planned Target (if any)	Source of Verification
<p>Output 1: Social and economic capabilities and competencies of the Syrian and host community women enhanced</p> <p>Indicator 1.1: Number of local production facilities to be supported technically and/or financially Baseline:0 Planned Target for Year 2019:5 Planned Target for Year 2020: 5(cont’d)</p> <p>Indicator 1.2: Number of Syrian and host community women benefitted from skills, capacity and competency development programmes Baseline:0 Planned Target for Year 2019:500 women Planned Target for Year 2020:750 women</p> <p>Indicator 1.3: Number of Syrian and host community women benefitted from sustainable income out of the products produced in local production facilities and sold through the marketing channels programmes Baseline:0 Planned Target for Year 2019:250 women Planned Target for Year 2020:250 women (cont’d)</p> <p>Indicator 1.4: Number of Inclusive Business Models piloted and prototyped in the scope of the Project Baseline:0 Planned Target for Year 2019:1 Planned Target for Year 2020:2</p>	<p>14 local production facilities were supported technically and/or financially (12 for 2019, 2 for 2020)</p>		Project Progress Reports
	<p>967 women benefitted from skills, capacity and competency development programmes (351 for 2019, 504 for 2020, 112 for 2021)</p>	There were some delays in trainings and workshops in the pilot provinces in 2019. In 2020, the target indicator could not be reached because of the Covid-19 pandemic. Thus, the overall target indicator could not be reached since the project has ended on March 2021.	Project Progress Reports
	<p>2661 Syrian/host community women benefitted from sustainable income out of the products produced in local production facilities and sold through the marketing channels (1660 for 2019, 1001 for 2020)</p>		Project Progress Reports
	<p>3 Inclusive Business Models piloted and prototyped (2 for 2019, 1 for 2020)</p>		Project Progress Reports

² Please provide sex/gender disaggregated achieved indicator targets

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<p>Output 2: Social cohesion and integration among Syrian and host community women improved</p> <p>Indicator 2.1: Number of Syrian and host community women benefitted from replicable and scalable social and intercultural activities such as study tours, cultural interaction activities, ateliers, sports activities etc.</p> <p>Baseline:0 Planned Target for Year 2019: 750 women Planned Target for Year 2020: 500 women</p>	<p>1137 women benefitted from replicable and scalable social and intercultural activities such as study tours, cultural interaction activities, ateliers, sports activities (447 for 2019, 690 for 2020)</p>	<p>In 2019 the target indicator could not be reached because there were some delays in trainings, workshops, social cohesion activities in the pilot provinces.</p>	<p>Project Progress Reports</p>
<p>Output 3: Sustainable, replicable and scalable pilot social care and social support services designed and implemented</p> <p>Indicator 3.1: Number of Number of pilot social care and social support initiatives designed and implemented</p> <p>Baseline: 0 Planned Target for Year 2019: 2 Planned Target for Year 2020: 2(cont'd)</p>	<p>1 pilot social care and 1 social support initiatives designed and to be implemented (2 for 2019, 2 cont'd for 2020)</p>		<p>Project Progress Reports</p>
<p>Indicator 3.2: Number of Syrian and host community elderly people benefitted from the services provided by the Project</p> <p>Baseline:0 Planned Target for Year 2019: 50 Planned Target for Year 2020: 50</p>	<p>126 elderly people benefitted from the services provided by the Project</p>		
<p>Indicator 3.3: Number of Syrian and host community disabled youngsters benefitted from the services provided by the Project</p> <p>Baseline: 0 Planned Target for Year 2019: 75 Planned Target for Year 2020:75</p>	<p>75 Syrian and host community disabled youngsters benefitted from the services provided by the Project (24 for 2019, 51 for 2021)</p>	<p>In 2019 the target indicator could not be reached because there were some delays in trainings and workshops in the pilot provinces. In 2020, the target indicator could not be reached because of the Covid-19 pandemic. In 2021, 51 Syrian and host community disabled youngsters benefitted from the services provided by the project. However the overall target indicator could not be reached since the project has ended on March 2021)</p>	

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IV. Contribution to Gender Equality

Within this project, it was focused on developing inclusive business models (IBM) where low-income communities especially disadvantaged women engaged in the production value chains. Private sector was a key partner in efforts to advance gender equality and empower women. Our engagement with Koton (one of the biggest textile retailers of Turkey) through its “Hand Made Collection” is a very good application of the inclusive business models where we create value for all – including those which are the most vulnerable.

In order to increase social and economic capability building of Syrian and host community women, 22 CATOMs (Multi-Purpose Community Centres) affiliated to GAP Regional Development Administration have been supported through developing inclusive business models and trainings were provided on basic life skills, new textile production techniques, sales and marketing etc. **967 women** participated (267 Syrian women) to the all given trainings. Through deployment of this IBM, **2661 women** in total (including 800 Syrian women) in **22 CATOM's** as well as women from youth centers, public education centers benefitted from Koton’s production and a total amount of **~240.000 USD** has been generated in 2019-2021. **1137 women** benefited from repeatable and scalable social and intercultural activities such as study trips, workshop activities, workshops, sports events, etc.

The benefits from this inclusive business model goes beyond immediate incomes. Women from low-income communities including Syrians are being engaged in the production value chains and become socially and economically empowered. This inclusive business model gives women confidence and new sources of strength to escape poverty using their own means. It is also a good opportunity for sustaining social cohesion between Syrian and host community women.

V. Project Risks and Issues

#	Description	Date Identified	Type	Impact (I) & Probability (P)	Countermeasures / Management response	Last Update
1	Lack of interest from the final beneficiaries in participating to the Project activities	01/2019	Economic / Social	Impact:5 Probability: 2	Design and conduct of intensive advocacy and dissemination activities targeting the final beneficiaries of the Project	N/A
2	Lack of interest from the local stakeholders in participating to the execution of the Project activities at the local level	01/2019	Institutional	Impact:5 Probability: 2	Design and conduct of intensive advocacy and dissemination activities targeting the local stakeholders	N/A

VI. Monitoring Arrangements

During the reporting period, a Kick-off meeting was organized with the participation of implementing partner, GAP RDA and UNDP Project Team on 29th March 2019 in Şanlıurfa and the activities were discussed in detail together with an implementation schedule. a series of consultation and coordination meetings were held with the participation of UNDP Project Team and GAP RDA regarding the strategic activities to be carried out throughout the project. Several meetings with UN Agencies (such as UNHCR, UN Women) working on women’s empowerment, social cohesion, women’s entrepreneurship, etc. were organized in order to identify cooperation areas.

Since the project mainly depends on field work, there were some delays in trainings, workshops, social cohesion activities in the pilot provinces. Therefore, it has been decided to extend the project duration for eight months as a result of the Project Steering Committee Meeting. In addition to that the targets to be reached as a result of social cohesion activities were decreased. All the project activities revised to be more inclusive and future planning has been made according to COVID-19 effects. Within the scope of PSC Meeting, the project duration has been extended till 31st March 2021. The activities for children have been included as target groups within the women, youth and the elderly. The expected targets to be achieved in the indicators for the expected outcomes have been revised as follows;

Syrian and host community women benefitted from replicable and scalable social and intercultural activities such as study tours, cultural interaction activities, ateliers, sports activities etc. Target was to reach 2500 women, revised as 750 women due to Covid-19.

of entrepreneurs/entrepreneur groups financially and/or technically supported by the Project. Target was to reach 10 groups, revised as 0 group and the indicator will be changed to the establishment of an entrepreneurship academy.

All recommended changes on the Annual Work Plan have been accepted by the PSC Committee and related revision has been made on AWP by UNDP Turkey Project Team.

VII. Lessons Learned

Although key challenges have been addressed with relevant corrective measures it is highly recommended to take the following lessons learned into consideration while conceptualizing similar projects in order to improve the quality of the services.

- The unexpected delays impeding the smooth implementation of the Project that might occur due to the institutional bureaucracies of the stakeholders should be reviewed and assessed prior to the initiation of the project and necessary measures should be taken at the initiation phase. Continuous communication among the stakeholders shall be secured.

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- In the scope of the projects in which pilot implementations are involved, the capacities of the local implementing partners should well be assessed and necessary capacity and competency development programmes should be designed and implemented to secure smooth implementation of the project activities at the pilot level.
- An active communication channel should be established with the experts of Presidency of Strategy and Budget and sustained throughout the project to improve the effectiveness and efficiency of the outputs, to help develop national policies and to design future projects.
- Increasing exchange rates should be incorporated into the budget calculations specifically prior to the procurement of imported equipment.
- A detailed communication strategy should be designed during the planning phase.
- In order to maintain sustainability of the results achieved by the project implementation the follow up projects should be designed and implemented considering the recommendations and experience gained through the project implementation

VIII. Conclusions and Way Forward

As a follow up, new multi-year projects have been developed based on the strategies and lessons learned. Progress will be followed up and necessary recommendations will be developed where deemed necessary. The components of the new projects that is planned to be implemented will be as follows:

1st Concept Note on Care Economy:

Component 1: Expansion of Elderly Daily Care Centers (with GAP RDA and/or Related Municipalities)

1.1 Design of the Elderly Daily Care Centers

1.2 Operationalization of Elderly Day Care Centers

1.3 Sustainability of the Elderly Day Care Centers

Component 2: Reducing Care Burden and Empowering Women (with the UMT and/or related municipalities)

2.1 Support for the Caregivers

2.2 Empowerment of the Caregivers

Component 3: Advocacy and Policy Development (with MoFSS and/or UMT-GAP RDA)

3.1 Care Economy Policy Development

3.2 Awareness Raising and Communication

2nd Concept Note on Supporting the Transition to a Sustainable and Circular Fashion Value Chain:

Component 1. Access to Sustainable Markets and Expansion of Inclusive Business Models (IBM) through establishment of a Sustainable Design Center/Academy

Component 2. Capacity Building in Textile Production and Consumption based on Sustainability Principles

Component 3: Policy dialogue, advocacy, outreach, communication and visibility

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IX. Financial Status³

The allocated financial source has been monitored monthly and re-visited annually between activities through AWP’s for resource efficiency purposes. Project had monitoring mechanisms in place and in-house team to ensure day to day hand on and timely implementation. Other resources, i.e. expert inputs, tools were used on need basis for efficient use of resources. Project costs were monitored by the project team on a monthly basis, UNDP’s procurement processes were followed on a best value and high-quality principle, yet prioritizing experience and evidence especially in-service procurement.

Progress Expenditure Report			
Project Name: Court of Cassation - Transparency & Code of Ethics			
Project ID: 00100260 / Award ID: 00096325			
Period: 01/01/2020 - 31/12/2020			
Activity ID	Main GL Account	Account Description	Expenditure
ACTIVITY 1, 2, 3 Social and Economic Capability Social Cohesion and Integration Pilot Social Care			
	71300	Local Consultants	64,596.12
	71400	Service Contracts	37,015.27
	71600	Travel	33,544.38
	71800	Contractual Services	84,395.68
	72300	Materials & Goods	2725.46
	72400	Communic & Audio Visual Equipment	160.18
	72500	Supplies	597.83
	74200	Audio Visual & Printing Production Costs	13,653.30
	74500	Miscellaneous Expenses	22,298.05
	75100	Facilities & Administration (GMS)	19,595.77
	75700	Training Workshop Conference	21,375.04
	76100	Foreign Exchange Currency Gain & Loss	-98.18
77300	Med Exams	141.1	
Grand Total:			300,00.00

**above data could be derived from one of these reports in Atlas; Project Transaction Detail (PTD) Report, Account Activity Analysis (AAA), Combined Delivery Report (CDR)*

³ *Disclaimer: Data contained in this financial report section is an extract of UNDP financial records. All financial provided above is provisional.*

Disclaimer: UNDP adopted IPSAS (International Public Sector Accounting Standards) on 1 January 2012, cumulative totals that include data prior to that date are presented for illustration only.